

**Appendix 2:  
Revised Housing Strategy Action Plan 2014-2016**

**Strategic Objective 1: Increasing the supply of high quality, sustainable homes**

Action	Outputs	Target Date	Outcomes	Resources	Task Manager
Make best use of public sector assets to deliver new housing	Conversion of Paisley Close Housing Office into 2 bedroom bungalow and conversion of Grange Court Communal Room in three one bedroom houses.	April 2015	Increased access to affordable housing	Housing Revenue Account (HRA)/ Homes and Communities Agency (HCA)	Business Planning and Strategy Manager
	Work with HCA to bring public sector assets to market including potential links with Northern Gateway	April 2015 onwards	Increased housing supply in Chesterfield	Derbyshire County Council (DCC) / General Fund (GF)/ HCA	Development and Growth Manager
	Work with NHS on planning brief for land at Walton Hospital	October 2014 onwards	Increased housing supply in Chesterfield	NHS/ GF	Development and Growth Manager
Plan for appropriate mix of houses to meet future housing needs	Publish draft Local Plan review	December 2015	Appropriate mix of properties developed in Chesterfield to meet community need	GF	Development and Growth Manager
Ensure the needs of vulnerable groups are considered in the development of new build properties	Affordable and Special Needs Housing Supplementary Planning Document revised and updated	December 2015	Improved accessibility and adaptability of new homes developed in Chesterfield.	GF	Development and Growth Manager
Work with Registered Providers and HCA to secure funding to deliver affordable housing	Engage with Registered Providers to access HCA funding through Continuous Market Engagement Action Housing	December 2015	Increased access to affordable housing	Commuted Sums Registered Providers (RP's) HCA	Business Planning and Strategy Manager

<b>Strategic Objective 1: Increasing the supply of high quality, sustainable homes</b>					
<b>Action</b>	<b>Outputs</b>	<b>Target Date</b>	<b>Outcomes</b>	<b>Resources</b>	<b>Task Manager</b>
	conversion of 30 Highfield Road into 5 units of affordable housing	December 2017			
Work with planning to ensure delivery of affordable and special needs housing through section 106 agreement where viable	Local Plan Policy on minimum levels of Affordable Housing on sites across Chesterfield introduced  Viability assessments of applications for housing sites across Borough carried out	December 2015	Increased access to affordable and intermediate housing to meet community needs	GF Developers	Business Planning and Strategy Manager  Development and Growth Manager
Identify the best options for the council to increase delivery of new housing and develop programme to implement	Sector report on housing options for new development  Business case prepared for decision on future provision	December 2014  June 2015	Increased access to affordable housing  Increased local economic activity	HRA Right-to-Buy receipts HCA	Business Planning and Strategy Manager

## Strategic Objective 2: Making better use of existing stock

Action	Outputs	Target Date	Outcomes	Resources	Task Manager
Work to reduce number of long term empty properties in the Borough	Work with Action Housing to deliver HCA backed scheme at Highfield Road Demolition of Heaton Court and properties at Westwood Avenue 2015/16 target to reduce empty homes: 37	December 2017	Increase in supply of houses available to meet local demand Additional New Homes bonus money secured	Empty Homes Bonus GF HCA	Business Planning and Strategy Manager
Maximising availability of housing across all tenures	Develop approach to discharge homelessness duty into private rented sector Make best use of discretionary housing payments in order to prevent homelessness and sustain households in their local community Utilising Strategic Acquisitions and Right-of-First Refusal Policy	Ongoing	Increased choice for households facing homelessness Increased options to prevent homelessness and sustaining households in their community	Homelessness prevention funding Discretionary housing payment	Housing Services Manager Customer Division Business Planning and Strategy Manager
Develop a resident led investment package for Barrow Hill delivered	Firm proposals to deliver investment and environmental improvements into Barrow Hill approved Environmental works completed	March 2015  March 2017	Identified and cost effective improvements to Barrow Hill village identified Improved resident satisfaction	HRA Developers	Business Planning and Strategy Manager
Develop and implement a sheltered housing strategy	Report to Cabinet Targeted investment programme into sheltered	June 2015 Ongoing	Alignment of supply and demand for sheltered housing	HRA	Housing Services Manager

## Strategic Objective 2: Making better use of existing stock

Action	Outputs	Target Date	Outcomes	Resources	Task Manager
	housing stock		Retained schemes occupancy increased		Customer Division  Business Planning and Strategy Manager
Explore options to update information on the condition of the private sector housing stock in Chesterfield	Identify a suitable methodology within available budget	March 2016	Enable targeted energy and home improvement measures for areas with higher levels of disrepair	General Fund Potential Sheffield City Region or Local Authority Efficiency Partnership (LAEP) partners	Business Planning and Strategy Manager

### Strategic Objective 3: Delivering quality housing and support services

Action	Outputs	Target Date	Outcomes	Resources	Task Manager
Implementation of the Careline consortium for monitoring services and assistive technology in line with tendering DCC timescales	Successful bid to Derbyshire County Council Adult Care	March 2016	Customer focused value for money service provided Economies of scales generated Opportunity for new consortium to trade commercially	HRA DCC	Housing Services Manager Customer Division
Review and realign support services for older people in light of DCC expenditure cuts	Restructure of Careline and Support Service Team	March 2016	Streamlined service Modern fit-for-purpose service with improved efficiencies	HRA DCC	Housing Services Manager Customer Division
Deliver new Homelessness Strategy	Completion of Homelessness Review and Strategy	December 2015	Improved targeting of resources to tackle homelessness in Chesterfield and across North Derbyshire	General Fund, Housing Market Area (HMA) North East Derbyshire District Council and Bolsover District Council	Housing Services Manager Customer Division
Annual Housing Revenue Account Business Plan produced under self-financing regulations	HRA Business Plan produced	December 2015	Clear understanding of implications of self-financing regime for CBC Housing Stock	HRA	Business Planning and Strategy Manager Executive Member for Housing
Achieve and maintain 100% decency of Council stock by March 2015	Proportion of Homes Decent March 15 – 100%	March 2015 and ongoing	Increased satisfaction with council as a landlord	HRA/ HCA	Business Planning and Strategy Manager

## Strategic Objective 4: Encouraging a quality, thriving private sector housing sector

Action	Outputs	Target Date	Outcomes	Resources	Task Manager
Promote responsible landlords and lettings	Continue to support Landlords Accreditation Scheme Annual landlord forum/network for North Derbyshire held	Ongoing  Annual	Improved standard of management in private rented sector	CBC DCC HMA	Business Planning and Strategy Manager
Maintain a one stop Home Improvement Agency and Handy van service	Continued provision of Handyvan Service to March 2016 Provide Home Repair and Decent Homes Assistance Boiler Replacement Service	March 2016	Improved Housing Conditions in the Private Sector Continued assistance for vulnerable and elderly residents with small DIY jobs and security measures	General Fund DCC Fire Service	HIA Advisory Board Business Planning and Strategy Manager
Delivery quality Disabled Facilities Grant service	Review current methods of service delivery including arrangements with Adult Social Care and DCC design team, taking into account changes to HIA	December 2015	Services revised and enhanced as appropriate to improve customer service	General Fund DCC	Business Planning and Strategy Manager
Promote energy efficiency across private housing sector	Support Local Authority Energy Partnership (LAEP) activity Deliver Department of Energy Climate Change Fuel Poverty Target and Green Deal pioneer project with Warm Zone HECA report	Ongoing  Ongoing  Annual	Targeted energy efficiency schemes for households across Chesterfield	LAEP Warm Zone General Fund	Business Planning and Strategy
Maintain effective housing	Statutory notices served	Ongoing	Improved standards of	General Fund	Business

## Strategic Objective 4: Encouraging a quality, thriving private sector housing sector

Action	Outputs	Target Date	Outcomes	Resources	Task Manager
standards enforcement service for tenants and landlords	as required and work carried out in default/prosecute as required Maintain Houses of Multiple Occupation Licensing Scheme	Ongoing	management in private rented sector Improved housing conditions in the private sector		Planning and Strategy Manager
Work with DCC and other District Council's on gypsies and traveller provision	Update Derbyshire wide gypsy and traveller needs assessment	April 2015	Future need for gypsy and traveller site provision in Derbyshire identified	General Fund Derbyshire Local Authorities	Development and Growth Manager
Introduce Selective Licensing in the Private Rented Sector	Selective licencing policy introduced and implemented	April 2016	Tackling of poor management and low standards in the private rented sector	General Fund	Business Planning and Strategy Manager